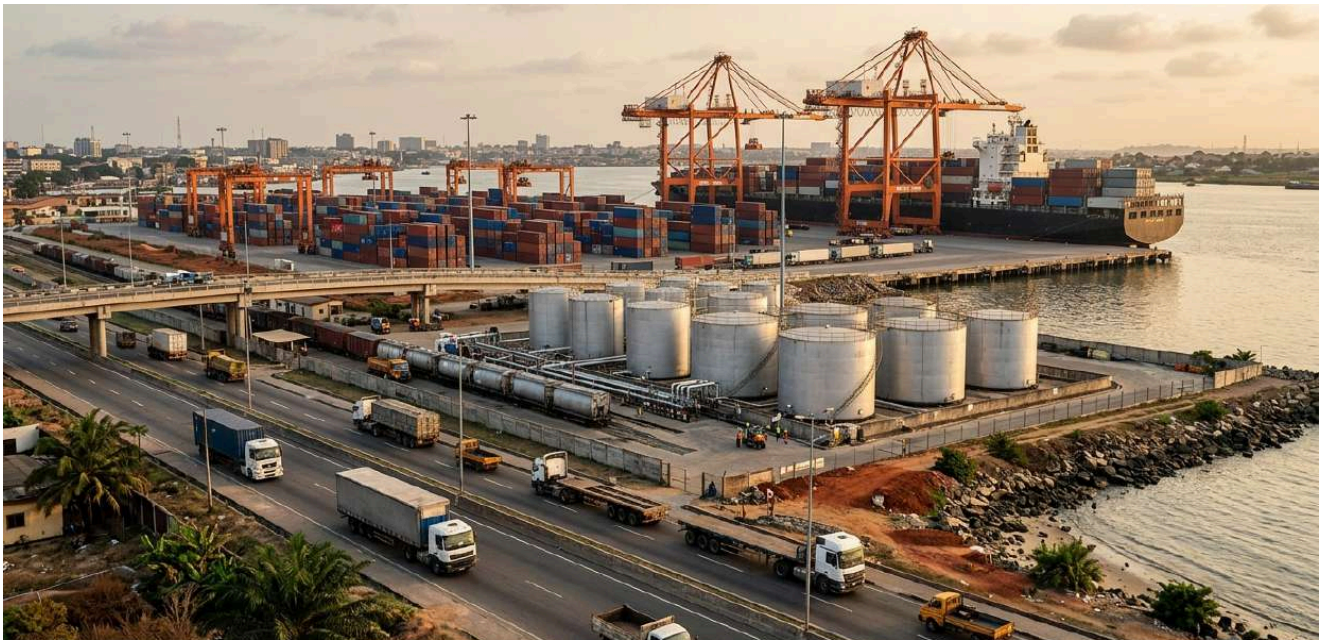
COMPANY PROFILE · 2026

Altera G.P. Ltd

The Architecture of Industry

Group overview · directorate structure · opportunity pipeline



Illustrative industrial and logistics imagery. Not a representation of a specific Altera facility or completed project.

Nigeria · West Africa orientation

1 A Nigerian group with a connected portfolio

Altera G.P. Ltd develops commercial opportunities across energy, logistics, aviation, technology, investments and hospitality. The group organizes its core portfolio through three Managing Director-led directorates, with Agriculture & Food Systems positioned separately as an independent growth sector.

The group's operating idea is coordination: connecting sector capabilities, counterparties and project requirements through a clear mandate, appropriate diligence and defined execution responsibilities.



Illustrative infrastructure image.

How to read this profile

Sector descriptions summarize areas of activity or development. They do not assert that every service is currently active, that a particular transaction has closed, or that a project is funded or approved.

3
Core directorates

14
Core directorate sectors

1
Independent growth sector

2 Three directorates, one independent sector

Altera's core business is organized across 14 sectors within three executive directorates. Agriculture & Food Systems sits outside these directorates as an independent growth sector.

DIRECTORATE 01

Industrial & Energy

Energy & Gas Facilitation
Mineral Resource Brokerage
Aviation & Hangarage
Global Logistics

Managing Director: Chris E. Abare

DIRECTORATE 02

Technology & Innovation

AI & Robotics
Marketing Agency
Proprietary Treasury
Diversified Investments

Managing Director: Kelvin C. Odukwe

DIRECTORATE 03

Operations & Hospitality

Real Estate & Hospitality
Special Purpose Vehicles
General Merchant Status
Business & Talent Management
Aviation
Tourism

Managing Director: Bruno F. Nikeson

INDEPENDENT GROWTH SECTOR

Agriculture & Food Systems

Developing independently of the three directorates, with executive oversight by Chris E. Abare. Initial focus: controlled-environment agriculture in Northern Nigeria.

Growth phase · In development

Two distinct aviation remits

Aviation & Hangarage within Industrial & Energy refers to technical and industrial aviation activity. Aviation within Operations & Hospitality is the tourism-facing remit. They are separate portfolio areas.

03 / DIRECTORATE

3 Industrial & Energy

Managing Director: Chris E. Abare

The directorate brings together commercial coordination in energy and minerals with technical aviation, hangarage and logistics capabilities. The scope of each mandate is defined around counterparties, approvals, diligence and execution requirements.

Energy & Gas Facilitation

Commercial coordination across energy and gas engagements, with scope defined for each mandate.

Mineral Resource Brokerage

Brokerage and commercial support for mineral-resource opportunities, subject to applicable diligence and approvals.

Aviation & Hangarage

Technical and industrial aviation activities, including hangarage and related asset management. Distinct from tourism-facing aviation services.

Global Logistics

Movement planning and logistics coordination across relevant domestic and international supply chains.



Illustrative industrial and logistics imagery. No specific facility, asset or completed transaction is represented.

04 / DIRECTORATE

4 Technology & Innovation

Managing Director: Kelvin C. Odukwe

The directorate brings together technology and communications capabilities with treasury and investment activities. Project work and investment decisions remain subject to the group's internal governance, diligence and applicable approvals.

AI & Robotics

Industrial AI, robotics and automation development or deployment, based on project requirements and readiness.

Marketing Agency

Brand strategy, marketing and digital communications services for commercial clients.

Proprietary Treasury

Group-level treasury and capital-planning activities, subject to internal governance and applicable requirements.

Diversified Investments

Diversified investment activity within the group portfolio, assessed through internal review and appropriate governance.

OPERATING PRINCIPLE

Technology and investment themes are evaluated against a defined use case, governance requirements, risk and execution capacity. Inclusion in the portfolio is not a representation of a live product, investment return or approved capital allocation.

05 / DIRECTORATE

5 Operations & Hospitality

Managing Director: Bruno F. Nikeson

The directorate focuses on property, hospitality, tourism-oriented services and selected commercial operations. Its two aviation-related portfolios are distinguished by role: technical hangarage sits in Industrial & Energy; tourism-facing aviation activity sits here.

Real Estate & Hospitality

Real estate and hospitality development, asset management and related services.

Special Purpose Vehicles

Project-specific entities may be considered where they fit commercial, legal and governance requirements.

General Merchant Status

Trading and trade-facilitation activities across suitable product categories and mandates.

Business & Talent Management

Business, talent and project-management services supporting hospitality and related commercial activity.

Aviation

Tourism-facing aviation services and travel coordination, distinct from technical and industrial Aviation & Hangarage.

Tourism

Tourism development and visitor experiences coordinated with hospitality and travel services.

Portfolio status

The inclusion of a sector describes organizational scope. Specific operating assets, licences, routes, properties or completed mandates are not implied unless separately identified and documented.

06 / INDEPENDENT GROWTH SECTOR

6 Agriculture & Food Systems

Independent of the three core directorates · Executive oversight: Chris E. Abare

Altera is developing Agriculture & Food Systems as a standalone growth sector, with an initial focus on Northern Nigeria. Controlled-environment agriculture is under evaluation as a potential approach to reliable, climate-aware food production.



Illustrative greenhouse concept imagery. No operating site or production capacity is represented.

GEOGRAPHIC FOCUS

Northern Nigeria

MODEL UNDER REVIEW

Controlled-environment cultivation

STATUS

In development; feasibility and site selection remain subject to review

Jos has been identified as a candidate location for evaluation, subject to feasibility work and site selection. This is not a confirmed project site or an announcement of a production facility.

7 Executive leadership

Altera's core directorates are led by three Managing Directors. The Chief of Staff supports executive coordination across the group.



Chris E. Abare

MANAGING DIRECTOR · INDUSTRIAL & ENERGY

Leads technical and industrial aviation and hangarage, energy and gas facilitation, mineral brokerage and logistics. Provides executive oversight for independent Agriculture & Food Systems.



Kelvin C. Odukwe

MANAGING DIRECTOR · TECHNOLOGY & INNOVATION

Leads the group's technology, marketing, proprietary treasury and diversified investment portfolios.



Bruno F. Nikeson

MANAGING DIRECTOR · OPERATIONS & HOSPITALITY

Leads tourism-facing aviation, tourism, real estate, hospitality, business and talent management and related commercial activity.

Esther Umana · Chief of Staff

Supports executive coordination and alignment across the executive office and group-level priorities.

8 Building a qualified opportunity pipeline

Altera's pipeline is developed through opportunity origination, fit assessment and structured review. This profile does not announce a specific transaction, partner mandate, funding commitment or closed deal.

Energy, minerals & logistics

Potential mandates may involve product supply, resource brokerage, movement planning or related commercial coordination. Each opportunity depends on verified counterparties, product and mandate documentation, approvals and execution readiness.

Technology & industrial systems

Potential work may include industrial AI, robotics, automation and digital or marketing services. Use case, technical requirements, data access, deployment conditions and governance are assessed before any commitment.

Property, hospitality & tourism

Potential opportunities may include real estate, hospitality, tourism and tourism-facing aviation services. Site control, permits, operating model, partners and commercial terms require separate review.

Agriculture & Food Systems

The independent growth sector is evaluating controlled-environment cultivation in Northern Nigeria. Feasibility, site selection, infrastructure, water, energy, route-to-market and financing are matters for evaluation, not confirmed project facts.

INDICATIVE ENGAGEMENT PATH

01 · Originate
Define opportunity, parties and mandate.

02 · Assess
Check strategic fit, diligence needs, risks and authority.

03 · Structure
Agree roles, approvals, definitive terms and execution conditions.

This is an indicative review framework, not a guarantee that any opportunity will proceed or close.

9 Clear scope. Disciplined engagement.

Altera's approach to prospective mandates is to establish a clear scope, identify decision-makers and counterparties, assess relevant documentation and diligence needs, and confirm approvals and responsibilities before execution.

Engagement principles

- Define the proposed mandate and each party's role.
- Use appropriate counterparty and transaction diligence.
- Confirm required regulatory, commercial and internal approvals.
- Document responsibilities and conditions in definitive agreements.
- Protect confidential information through agreed procedures.

Contact

Strategic and institutional enquiries

info@alteragp.com
www.alteragp.com

For partnership proposals, include the opportunity scope, relevant counterparties, timing and supporting documentation.

Important scope note

This profile is an overview of Altera G.P. Ltd and its portfolio themes. It is not an offer, investment solicitation, transaction confirmation, financing commitment, warranty of results or representation that a pipeline opportunity has been approved, funded, executed or completed. Individual engagements are subject to verification, diligence, approvals, definitive documentation and applicable requirements.

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